

# HSI21/082

## GOVERNING BODY

<b>Title of paper</b>	Development of the Integrated Care System		
<b>Agenda item</b>	4	<b>Date of meeting</b>	8 December 2021
<b>Executive lead</b>	Paul Gray, Executive Director of Strategy	<b>Sponsor (GP Board member or Executive Director)</b>	Paul Gray, Executive Director of Strategy
<b>Author</b>	Liane Langdon, Programme Director		

<b>Purpose</b>	For decision	<input type="checkbox"/>	<b>Link to strategic objective</b>	Supports delivery of all strategic and operational objectives
	To ratify	<input type="checkbox"/>		
	To discuss	<input type="checkbox"/>		
	To note	<input checked="" type="checkbox"/>		

### Executive Summary

The Health and Care Bill is making its way through the parliamentary approvals process. The Bill sees the establishment of Integrated Care Systems as statutory bodies, designed to better enable the NHS and its partners to improve health outcomes and health services for patients.

The NHS in Hampshire and Isle of Wight welcomes the initiative to place Integrated Care Systems on a statutory basis which makes it easier for NHS teams, services and organisations to work together and with partners, including local government, voluntary sector partners, patient groups, and academic bodies to improve outcomes for people in Hampshire and Isle of Wight, tackle inequalities, improve productivity and efficiency, and see thriving communities.

The programme to establish the Hampshire & Isle of Wight ICS as a statutory body is on track.

<b>Recommendations</b>	<p><b>The Governing Body is asked to note:</b></p> <ul style="list-style-type: none"> <li><b>The progress of the Hampshire and Isle of Wight Integrated Care System Establishment Programme</b></li> </ul>
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<b>Publication</b>	Include on public website ✓
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### Please provide details on the impact of following aspects

Equality and quality impact assessment	The equality and quality impact assessment process will commence once the design decisions are in full draft.
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Patient and stakeholder engagement	The communications team have prepared a stakeholder engagement plan for the Integrated Care System programme.
Financial impact, legal implications and risk	<p>Additional delegated commissioning:</p> <ul style="list-style-type: none"> <li>Due diligence is underway, with the financial due diligence due to conclude in December 2021, for the delegation of pharmacy, optometry and dental services to the Hampshire and Isle of Wight Integrated Care Board.</li> </ul> <p>Legislative scheduling, potential amendments and Royal Assent:</p> <ul style="list-style-type: none"> <li>The draft bill upon which the establishment of the Hampshire and Isle of Wight Integrated Care Board is dependent is currently in report stage in the House of Commons, with the possibility of the inclusion of amendments and secondary legislation. The majority of the work in establishing the Integrated Care System can continue regardless of the pace of the progression of the Bill. The establishment of the Hampshire and Isle of Wight Integrated Care Board (and the associated dissolution of the CCGs) is dependent on legislation.</li> </ul> <p>Operational Context:</p> <ul style="list-style-type: none"> <li>The remainder of the ICS Establishment Programme is to be undertaken during the ongoing period of Covid Restoration and Recovery and through the winter during which operational pressures in the NHS are substantial.</li> </ul>
Data protection impact assessment	Data protection impact assessments are built into the governance and digital work plans to be undertaken as part of planned change throughout the establishment of the Integrated Care System (including the Integrated Care Board).

<b>Governance and Reporting</b>		
Committee Name	Date discussed	Outcome
Components of this paper have been drawn from other reports within the Hampshire and Isle of Wight Integrated Care System Establishment Programme governance structures most notably the following:		
Safe Transfer Board: Highlight and Exception Report, and Constitution	24 November 2021	Commended to the CCG Governing Body as on track for planned recovery with appropriate mitigations in place
ICS Establishment Steering Group: Programme Risks	9 November 2021	Reviewed for completeness and mitigations

# Development of the Hampshire & Isle of Wight Integrated Care System

## 1. Purpose of Integrated Care Systems

1.1 The Health and Care Bill is making its way through the parliamentary approvals process. The Bill sees the establishment of Integrated Care Systems as statutory bodies, designed to better enable the NHS and its partners to improve health outcomes and health services for patients. The core purpose of Integrated Care Systems is set out below:



1.2 The NHS in Hampshire and Isle of Wight welcomes the initiative to place Integrated Care Systems on a statutory basis which makes it easier for NHS teams, services and organisations to work together and with partners, including local government, voluntary sector partners, patient groups, and academic bodies. The Health and Care Bill places collaboration, rather than competition, as the underlying approach through which service improvements are delivered.

1.3 The introduction of Integrated Care Systems provides further opportunity to improve outcomes for people in Hampshire & IoW, tackle inequalities, drive out waste and duplication, and see thriving communities. This includes:

- Further improving how services work together so that people in Hampshire & Isle of Wight experience joined up, well co-ordinated high quality care designed around their individual needs
- Supporting the health and wellbeing of health care staff in Hampshire & Isle of Wight and taking action on recruitment and retention
- Restoring services following the peak of the pandemic – improving access to primary care, elective care, mental health care and urgent care across Hampshire & Isle of Wight
- Tackling the complex challenges facing the NHS including: improving the health of children and young people, tackling inequalities, supporting people to stay well and independent, acting sooner to help those with preventable conditions, supporting those with long-term conditions or mental health issues, caring for those with multiple needs
- Modernising patient care and experience through digital transformation.

1.4 Integrated Care Systems comprise of two statutory components. For Hampshire & Isle of Wight this means that (subject to legislation) there will be:

- **A Hampshire & Isle of Wight Integrated Care Partnership:** a broad alliance of organisations and representatives concerned with improving the care, health and wellbeing of the population, jointly convened by local authorities and the NHS. The Integrated Care Partnership has responsibility for developing an Integrated Care Strategy for Hampshire & Isle of Wight.

- An NHS body, the **Hampshire & Isle of Wight Integrated Care Board**, which will be responsible for NHS strategic planning, the allocation of NHS resources and performance, and bringing the NHS together locally to improve health outcomes and health services. CCG staff, functions and assets will transfer to the Integrated Care Board when it is established (currently expected to be in April 2022).

## 2 Establishing the Hampshire and Isle of Wight Integrated Care System: Update

2.1 The programme to establish the Hampshire & Isle of Wight ICS is overseen by a programme board. There is also a detailed workstream plan developed for the Safe Transfer Workstream which will deliver the technical requirements and manage regulator assurance check points, overseen by a Safe Transfer Workstream Board established jointly by the Portsmouth and Hampshire, Southampton and Isle of Wight CCGs, co-chaired by the two CCG chairs.

2.2 Key updates since the November Board report include:

- Appointment of Maggie Maclsaac as Chief Executive designate for the Hampshire & Isle of Wight Integrated Care Board (ICB). The Chair designate and Chief Executive designate will lead the process of further appointments to the board of the ICB.
- Positive feedback from the NHS England and NHS Improvement ICS establishment assurance team on the quality, comprehensiveness and deliverability of our Readiness to Operate Self-Assessment which looks at the technical and operational requirements for successful establishment of the Integrated Care Board and wider Integrated Care System arrangements and on our draft System Development Plan which looks at the plan to enable the Integrated Care System to operate effectively.
- Successful completion of phase one of the due diligence process for delegation of the commissioning of pharmacy, optometry and dentistry from NHS England to the ICS from 1 April 2022. The delegation of responsibilities for these services is designed to enable greater local influence over the arrangements to provide these important services for local people. The delegation arrangements will be managed through a hub-model with neighbouring ICSs and require establishment of a new shared governance model to be agreed between Integrated Care Boards and NHS England and NHS Improvement. Capacity constraints and extended waiting times, most notably in dental services, will require assessment and planning to address.

2.3 Forthcoming key milestones for the programme are:

- Further development of partner conversations to reach additional decisions about key aspects of the design of the Integrated Care System.
- Drafting of the Integrated Care System constitution and associated documentation.
- Completion of the Readiness to Operate Self-Assessment which reflects progress to date against key deliverables for the Safe Transfer Workstream, due for submission to NHS England and NHS Improvement 17 December 2021.
- Engaging with NHS England in the ongoing development of plans regarding the delegation of additional commissioning responsibilities (Primary care and specialist commissioning).
- Ongoing delivery of Safe Transfer Workstream milestone deliverables.