

HSI21/083

GOVERNING BODY

Title of paper	Hampshire County Council Transformation to 2021 Public Consultation – Summary Report		
Agenda item	5	Date of meeting	8 December 2021
Executive lead	Paul Gray, Director of Strategy & Transformation	Sponsor (GP Board member or Executive Director)	Paul Gray, Director of Strategy & Transformation
Author	Tim Cooling, Head of Strategy		

Purpose	For decision	<input type="checkbox"/>	Link to strategic objective	4 – Strategy & Planning
	To ratify	<input type="checkbox"/>		
	To discuss	<input type="checkbox"/>		
	To note	<input checked="" type="checkbox"/>		

Executive Summary	
<p>In November 2019, the County Council set a savings target of £6.802m for Public Health as part of its Transformation to 2021 Programme.</p> <p>The identified programmes including substance misuse, smoking, sexual health and Public Health nursing were the subject of an eight-week public consultation which was conducted by the County Council between 14 June 2021 and 9 August 2021.</p> <p>The CCG gathered views from all Acute and Community Trust representatives within the system as well as from General Practice before submitting a collated response at the beginning of August.</p> <p>Following feedback from the consultation the recommendations from the working group significantly reduced the level of savings to be made, but also recognised the requirement to transform the existing services to improve outcomes for the Hampshire population.</p> <p>A saving of £236,000 arising from the items that were part of the consultation (£3.05m) has been identified, and both Hampshire County Council and the CCG are committed to reviewing these services collectively this financial year and to work on integrated proposals through 2021/22.</p> <p>A newly constructed Public Health Board has been created with membership that includes Public Health, the wider council and Health. This Board will report to the Integrated Commissioning Board with links to the ICS Prevention and Equalities Board and the Hampshire Health & Wellbeing Board.</p>	
Recommendations	<p>The Governing Body is asked to note the outcome of the Public Consultation and ambition to work closer with Public Health on shared outcomes through the newly formed Public Health Board.</p>

Publication	Include on public website ✓
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Please provide details on the impact of following aspects

Equality and quality impact assessment	Equality impact assessments have been completed for individual Public Health workstreams
Patient and stakeholder engagement	Summary of formal public consultation process conducted by Hampshire County Council
Financial impact, legal implications and risk	Scoping opportunities for further financial budget pooling with the Local Authority
Data protection impact assessment	N/A

Governance and Reporting

Committee Name	Date discussed	Outcome

Hampshire County Council Transformation to 2021 Public Consultation – Summary Report

Background

1. The *Serving Hampshire – Balancing the Budget* consultation carried out in 2019 sought the views of Hampshire residents on ways the County Council could balance its budget in response to continuing pressures on local government funding, and still deliver core public services.
2. In November 2019, the County Council set a savings target of £6.802m for Public Health from its £53m budget as part of its Transformation to 2021 Programme.
3. The total revenue budget of the Council is £2.3bn and the County Council anticipates that it will have to reduce its spending by at least an extra £80 million by April 2023 to deliver a balanced budget.
4. Just over £3.1million of savings have already been achieved through a combination of internal and external service transformation leaving savings opportunities amounting to £3.05m, originally intended to help achieve the Public Health 2021 saving target of £6.802m and were the subject of an eight-week public consultation which was conducted by the County Council between 14 June 2021 and 9 August 2021.
5. Since the original proposals were drafted in 2019 new ways of working have emerged between statutory organisations in response to the pandemic, and there has also been an increased focus on the impact of widening inequalities and the need to support interventions that prevent ill health. Over the last few months the Public Health team therefore have been working with CCG representatives on the proposed savings to start the process of collectively looking at the risks to the proposed service changes, and any potential alternatives to mitigate the impact of the proposals.

CCG Formal response

6. It was agreed at the Health and Care Leaders group in June that there would be benefit in a co-ordinated response from health partners.
7. The CCG gathered views from all Acute and Community Trust representatives within the system as well as from General Practice before submitting a collated response at the beginning of August which looked to draw out the main themes and concerns from across the system. Individual NHS Trusts submitted detailed responses outlining the impacts specific to them.

Consultation Outcome

8. The Local Authority received 1082 responses in total. The Health and Adult's Social Care Select Committee also established a Working Group to review and discuss each of the proposals, consider feedback and impact and develop a series of recommendations (outlined in 12).
9. Following feedback from the consultation the recommendations from the working group significantly reduced the level of savings to be made, but also recognised the requirement to transform the existing services to improve outcomes for the Hampshire population.
10. At the meeting on 19 October 2021, the Health and Adult's Social Care Select Committee supported the recommendations of the Working Group.
11. Given the clarification from Public Health England and subsequent agreement by Hampshire County Council Chief Officers on the appropriate use of the Public Health grant, on 4 November 2021 the Full Council agreed to reduce the 2021 savings requirement from £6.802m to £3.128m. This saving has now been achieved in full.
12. In addition, a further saving of **£236,000** arising from the items that were part of the consultation (£3.05m) has been identified and was agreed to be implemented as outlined below at the executive Member for Adult Services and Public Health Decision Day on 16 November. The proceeds of these savings are not required to meet the amended savings target, instead this funding would be retained within the Public Health function to support, through reinvestment, further transformation in priority Public Health programmes.
 - **For substance misuse:**
For services to continue to meet the needs of residents in Winchester, a more cost-effective venue is being sought to secure a saving of **£60,000**.
 - **For stop smoking services:**
In order to improve the chances of residents achieving their goal to quit smoking, GPs will be encouraged to refer patients to the stop smoking service where they will receive support as well as pharmacological support such as nicotine replacement therapy. This approach will secure savings of **£168,000**.
 - **For sexual health services:**
One of the two HIV and syphilis self-sampling services available in Hampshire will stop to remove duplication and secure a saving of **£8,000**. People will still have full access to a service.
 - **For public health nursing services:**
For the service to continue to meet the needs of children young people and their families in Hampshire the changes proposed to the health visiting and school nursing services **will not be progressed**.
13. Both Hampshire County Council and the CCG are committed to reviewing these services collectively this financial year and to work on integrated proposals through 2021/22.

Post- consultation activities and formation of the HCC Public Health Board

14. The CCG has continued to work with Public Health on the four activities identified for potential savings in order to work up transformation strategies and actions to minimise any negative impact on our joint outcomes.
15. Discussions have taken place at the newly formed Integrated Commissioning Board about options on whole service budget pooling but it has been agreed to initially focus on those joint and shared outcomes that centre on Public Health.
16. To support this invigorated way of working, a newly constructed Public Health Board has been created with membership that includes Public Health, the wider council and Health. This Board will report to the Integrated Commissioning Board with links to the ICS Prevention and Equalities Board and the Hampshire Health & Wellbeing Board.
17. Terms of Reference have been drafted and will be presented at the first Board meeting to be held on 6 December 2021.